People and Communities Committee

Committee Planning Workshop
10 September 2019

Belfast
City Council

Agenda

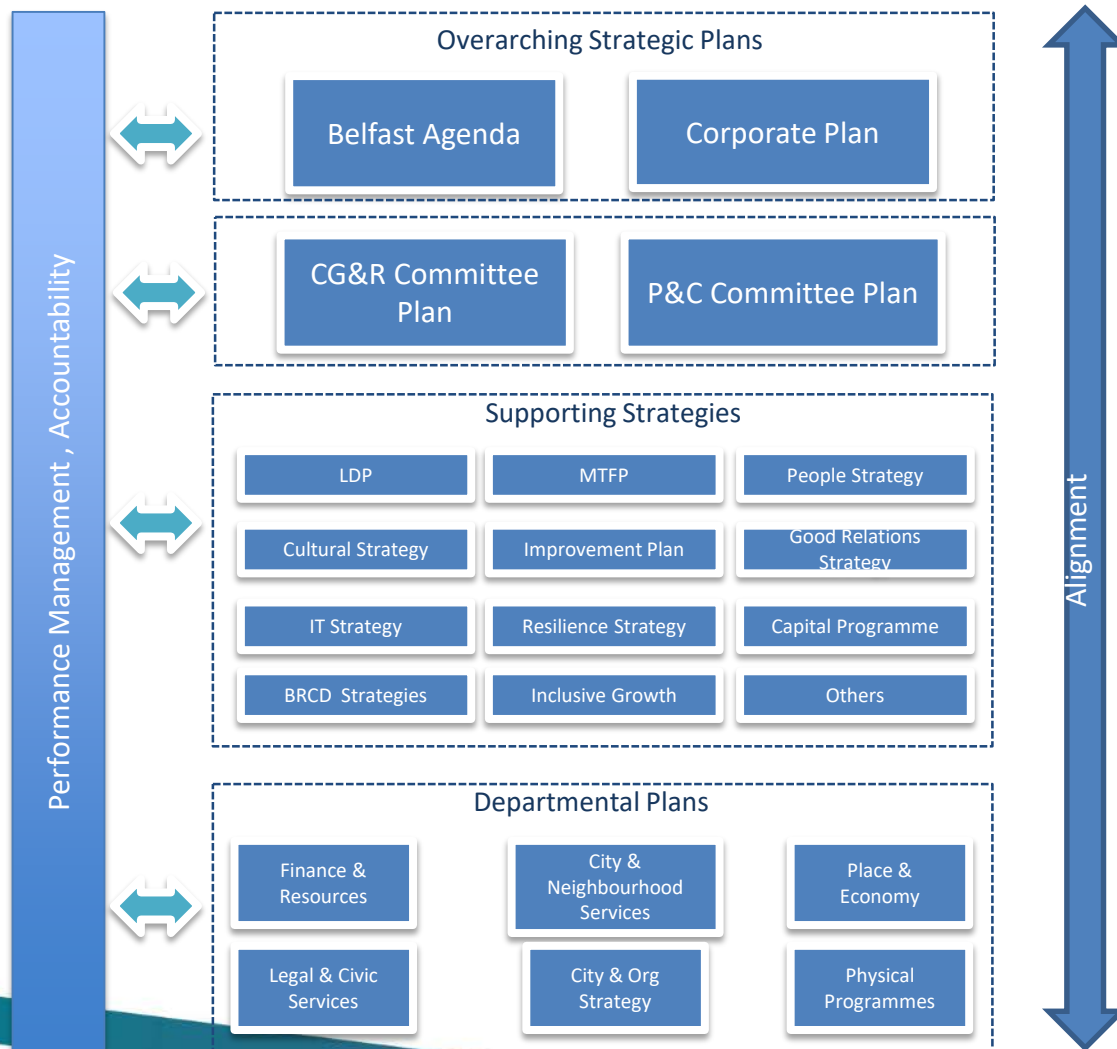1. Welcome and Overview

- Overview of corporate plan

- Role of Committee

- Ongoing/emerging priorities

2. Roundtable Discussion

3. Next Steps

Belfast
City Council

Strategic Planning Framework

Performance Management, Accountability

Alignment

Overarching Strategic Plans
- Belfast Agenda
- Corporate Plan

- CG&R Committee Plan
- P&C Committee Plan

Supporting Strategies

LDP	MTFP	People Strategy
Cultural Strategy	Improvement Plan	Good Relations Strategy
IT Strategy	Resilience Strategy	Capital Programme
BRCD Strategies	Inclusive Growth	Others

Departmental Plans

Finance & Resources	City & Neighbourhood Services	Place & Economy
Legal & Civic Services	City & Org Strategy	Physical Programmes

Belfast City Council

What is the Corporate Plan?

Why it's important

- Articulation of political direction in to deliverable priorities for Council term

- Sets ambitious priorities that drive real change in Belfast

- Determines resource allocation for the life of the Council term and beyond

Governance of corporate plan

- Managed through SP&R Committee

- Individual priorities in corporate plan managed through other Standing Committees

- Cascades in to individual committee and departmental plans, fixing the allocation of departmental resources

Rate setting process

- The priorities agreed in corporate plan enable an understanding of resource requirements and is the reference point for rate setting process

Belfast
City Council

Opportunities & Challenges

7,322 people in Housing Stress

18.8% working age population have no qualifications

NI Assembly suspended since January 2017

Climate:
58% of the working population travel to work by car or van

Belfast economy grew by 1.8% over the last 2 years

Brexit

6.5% unemployment rate

30.7% of the working age population were economically inactive

£ £ **Council Current Financial Situation**
BAU, Rate Base, Growth, Efficiency Programme, Reserves, Balanced Budget

Belfast City Council

Emerging Priorities

New priorities that are at concept or development stage that will have significant resource and organisational change implications.

- Customer Focus Programme
- Inclusive Growth Strategy
- Sustainable Development and Resilience
- Innovation and Growth Commission
- Cultural Strategy
- Belfast Dublin Economic Corridor
- Neighbourhood regeneration
- Waste & Resourceful Belfast

Belfast
City Council

Programmes, events and activities to promote health, safety and well being

Overseeing the delivery of the Council's frontline services and associated community assets

Powers and duties under environmental health and building related legislation and regulations

The People and Communities Committee is responsible for the development and implementation of strategies, policies, programmes and projects aimed at improving life at a local level in the context of the outcomes agreed in the community and corporate plans and other corporate strategies.

Activities to promote health and physical activity, environmental protection, community safety etc.

Provision for the recycling, treatment and disposal of waste

Managing, maintaining and maximising the benefit of parks, open spaces, community centres and indoor facilities

Powers for improving local environmental quality

City & Neighbourhoods Dept

- Key staff
- Budget & services
- Funding
- Achievements

Belfast
City Council

CROSS CUTTING PRIORITIES

- Deliver the **Belfast Region City Deal**
- Publish **the Belfast Spatial Planning Framework**
- Develop and implement the city's **Cultural Strategy**
- Build better **partnership working** to deliver **Belfast Agenda** outcomes
- Continue to deliver a **physical programme** that brings about better economic, social and environmental conditions for Belfast
- Implement the **Inclusive Growth Strategy** to ensure everyone benefits through enhanced social value policies
- Implement the **Good Relations Strategy**
- Develop a medium term **city finance plan** to support delivery
- Deliver **excellent, value for money services**

P&C Committee priorities

Growing the economy

- Develop a **city growth plan** through the City Growth & Innovation Commission
- Drive economic growth through **£350 million investment in digital innovation projects**
- Progress the **digital innovation strategy**
- Increase **tourism** spend by developing new products and the Belfast Story
- Encourage **business start-ups**
- Support **indigenous business growth**
- Provide the environment to support **inward investment**
- Promote and **market the city internationally** for investment
- Maximise the economic benefit of the **Belfast-Dublin Economic Corridor**

Living here

- Develop **integrated services** at a local level
- Develop **neighbourhood regeneration plans**
- Build and open **five new leisure centres**
- Work with partners to maximise the **housing development opportunities**
- Continue to build our **community capacity**

Working and learning

- Help to **address educational underachievement**
- Support residents **to access employment** through initiatives such as Belfast Workplace
- Provide **upskilling opportunities**

Resilience and sustainability

- **Resilience Strategy** to reduce strategic risks for the city
- City wide focus on **climate adaption and mitigation**
- Urban **waste** & the **circular economy**
- Improve urban **air quality**
- Develop an **energy transition plan**
- Support and encourage a switch to more **sustainable transport**

City development

- Continue to implement the **City Centre Regeneration & Investment Strategy**
- Continue to support solutions for the required city **infrastructure**
- Facilitate and enable **city wide regeneration**
- Continue to develop the **Destination Hub**
- Make the city more easily **connected**

Inclusive growth leaving no one behind

Emerging priority: Neighbourhood regeneration

- Scope & agree our definition of neighbourhood working and align with the refocusing of Area Working Groups;

- Develop an evidence baseline for areas to inform area planning opportunities;

- Design a new model of neighbourhood working, with teams which are better integrated, flexible and responsive.

  - Review the Council 'community Provision' offer

  - Commence Implementation of our Open Space & Street Scene project (integrating street cleansing & parks operations);

  - Review front line regulatory and enforcement services

- Develop 5 transformational, place based regeneration programmes in local areas across N,S,E & W Belfast.

Belfast
City Council

Emerging priority: Neighbourhood regeneration

Current status

- Officers are preparing a position for Members to consider the critical issues on what this work is; what it is called for integrated service delivery in neighbourhoods.

- AWG/ Member workshop being planned to shape the way forward in the months ahead.

- Second phase of community provision being scoped.

Next steps

- Developing our approach to area / neighbourhood working & refreshing the governance arrangement for AWG.

- Resources need considered for this continuous improvement alongside the review of community provision.

- Maximise our partnership working in creating better joined up working and improved community outcomes.

Belfast
City Council

Emerging priority: Waste & Resourceful Belfast

- Successful cities manage the impact of growth and ensure that it does not limit the quality of life of future generations.

- Waste management is a key risk in the resilience of the city.

- Manage urban waste to create a quality materials product to support jobs via a circular economy. As a result we wish to develop waste management arrangements for a resourceful Belfast.

Belfast
City Council

Emerging priority: Waste & Resourceful Belfast

Current status

- Propose new waste collection arrangements under the 10 Year Waste Framework Strategy;

- Test new collection arrangements for around 5,500 households (September 2019);

- Prepare a Fleet Strategy for the Council's vehicles;

- Through the Resourceful Belfast programme maximise economic potential by creating social enterprises;

- *Urban waste and the Circular Economy*: We will develop a strategy which will ensure waste is managed effectively and investigate the economic potential of the circular economy to increase skills, jobs and growth.

Next steps

- Critical factors moving forward are managing the key targets and costs to support the waste framework roll out and cultural change to supporting a circular economy .

- Fleet resourcing and future planning – assessing and feeding into capital program.

- Keeping eye to Brexit impacts and NI Infrastructure gaps in waste management

Belfast
City Council

Committee Member Discussion

- What are the priorities that need more or less attention or are new priorities?

- Over the next three years, what areas of work need more focus and perhaps resource?

Belfast City Council

Next steps

- Summary report of workshop
- Timetable of reporting on key priorities

Belfast
City Council